

July 9, 2026

Dr. Jeremy Moreland
President
Saybrook University
55 W. Eureka Street
Pasadena, CA 91103

Dear President Moreland:

This letter serves as formal notification and official record of action taken concerning Saybrook University by the WASC Senior College and University Commission (WSCUC) at its meeting June 26, 2026. This action was taken after consideration of the report of the review team that conducted the Accreditation Visit to Saybrook March 3-6, 2026, using the 2023 Standards of Accreditation. The Commission also reviewed the institutional report and exhibits submitted by Saybrook prior to the Offsite Review (OSR), the supplemental materials requested by the team after the OSR, and the institution's May 14, 2026, response to the team report. The Commission appreciated the opportunity to discuss the visit with you and your colleagues Robyn Parker, Provost; Jennifer Gantz, Chief Financial Officer; Ted Blashak, Chief of Staff & Executive Vice President; Christine Poindexter-Harris, Vice Provost of Educational Effectiveness; Jeff Pen, Director of Budget Administration; and Kathleen Thorson, State Authorization & Accreditation Support Manager. Your comments were very helpful in informing the Commission's deliberations. The date of this action constitutes the effective date of the institution's new status with WSCUC.

Actions

1. Receive the Accreditation Visit Team Report
2. Reaffirm accreditation for a period of eight years
3. Schedule the next reaffirmation review with the Offsite Review in fall 2033 and the Accreditation Visit in spring 2034
4. Schedule a Progress Report to be submitted by November 1, 2027, to address faculty workload: Clarify the faculty workload model through structured review and monitoring of its impact on fairness, morale, personnel capacity and financial sustainability.
5. Schedule a Progress Report to be submitted by November 1, 2029, to address program review: Ensure uniform implementation of program review processes, including data analysis, learning outcomes assessment, faculty participation, and action planning across all departments.

Commendations

The Commission commends the institution for:

1. Demonstrating unwavering commitment to its humanistic mission and values, evident in institutional culture, curriculum, and holistic, socially conscious student engagement.
2. Cultivating student success through an engaged and dedicated faculty and staff who champion individual learners.
3. Investing meaningfully in student support services tailored to its unique and geographically dispersed learners, strengthening engagement and retention.
4. Exercising strong fiscal stewardship and leveraging strategic resources to advance institutional sustainability.
5. Advancing systematic efforts to standardize institutional policies, practices, and processes

Areas for Development

The Commission requires the institution to respond to the following areas for development:

1. Clarify the faculty workload model through structured review and monitoring of its impact on fairness, morale, personnel capacity, and financial sustainability. (CFRs 3.2, 3.10, 4.1)
2. Ensure uniform implementation of program review processes, including data analysis, learning outcomes assessment, faculty participation, and action planning across all departments. (CFRs 2.4, 4.1, 4.6)
3. Sustain and expand existing communication infrastructure, ensuring internal stakeholders receive timely, relevant information that drives engagement and shared decision-making. (CFRs 1.7, 3.11, 4.6)
4. Strengthen the systematic analysis, interpretation, and use of data to inform planning, improvement, and institutional decision making. (CFRs 3.10, 4.1, 4.5)
5. Develop staffing models and ratios that ensure sufficient resources are allocated to meet operational needs. (CFR 3.1)
6. Strategically manage the program portfolio to ensure offerings remain viable, mission-aligned, and sustainable. (CFRs 2.1, 3.4, 4.8)

In taking this action to reaffirm accreditation, the Commission confirmed that Saybrook University successfully completed the two-stage institutional review process conducted under the 2023 Standards of Accreditation. In keeping with WSCUC values, Saybrook should strive for ongoing improvement with adherence to all Standards of Accreditation and their associated CFRs to foster a learning environment that continuously strives for educational excellence and operational effectiveness.

In accordance with Commission policy, a copy of this letter is being sent to the chair of Saybrook's governing board. A copy of this letter is also being sent to Chancellor Michael Horowitz of The Community Solution Education System. The Commission expects that the team report and this action letter will be posted in a readily accessible location on the Saybrook website and widely distributed throughout the institution to promote further engagement and improvement and to support the institution's response to the specific issues identified in these documents. The team report and the Commission's action letter will also be posted on the WSCUC website. If the institution wishes to respond to the Commission action on its own website, WSCUC will post a link to that response on the WSCUC website.

Finally, the Commission wishes to express its appreciation for the extensive work that Saybrook University undertook in preparing for and supporting this accreditation review. WSCUC is committed to an accreditation process that adds value to institutions while contributing to public accountability, and we thank you for your continued support of this process. Please contact me if you have any questions about this letter or the action of the Commission.

Sincerely,

A handwritten signature in black ink, appearing to read 'A. Maria Toyoda', with a stylized, flowing script.

A. Maria Toyoda
President

AMT/bgd

Cc: Mary Marcy, Commission Chair
Robyn Parker, ALO
Patricia Breen, Board Chair
Michael Horowitz, Chancellor
Members of the Accreditation Visit Team
Barbara Gross Davis, Vice President